

KING COUNTY DEPARTMENT OF NATURAL RESOURCES & PARKS WASTEWATER TREATMENT DIVISION

- BLACK DIAMOND TRUNK CAPACITY UPGRADE GC/CM PROJECT

1. Does King County have an Inclusion Champion for the project? *(We did not see anyone named)*

Yes, Laura Preftes is the King County Inclusion Champion.

Laura Preftes is the lead Business Development and Contract Specialist in King County's Finance and Business Operations Division. Laura implements small business programs such as the Equity and Social Justice Innovation Plan and the King County Contracting Opportunities Program. As a diverse business advocate, she collaborates with King County staff and prime contractors to support diverse business participation on contracts. Prior to her work at King County, Laura was the business manager at two successful certified women-owned civil engineering firms in the Seattle area for over 20 years. She brings an understanding of the barriers small, diverse businesses encounter in public contracting.

2. What is the desired DBE/MBE participation in design and construction? *(Note: Using current data from the same program would be a great indicator)*

The Contract requires the selected GC/CM to submit an inclusion plan for Washington State Certified Minority and Women's Business Enterprises, and businesses certified with the Department of Veterans Affairs.

The GC/CM is required to conduct and document good faith efforts and engage a dedicated ESJ coordinator.

Below are the ESJ Goals for the Black Diamond Capacity Upgrade Project:

MBE – 10%

WBE – 6%

Additionally, as part of the Master Community Workforce Agreement, the following Priority Hire and Apprenticeship Requirements apply:

Apprenticeship – 15%

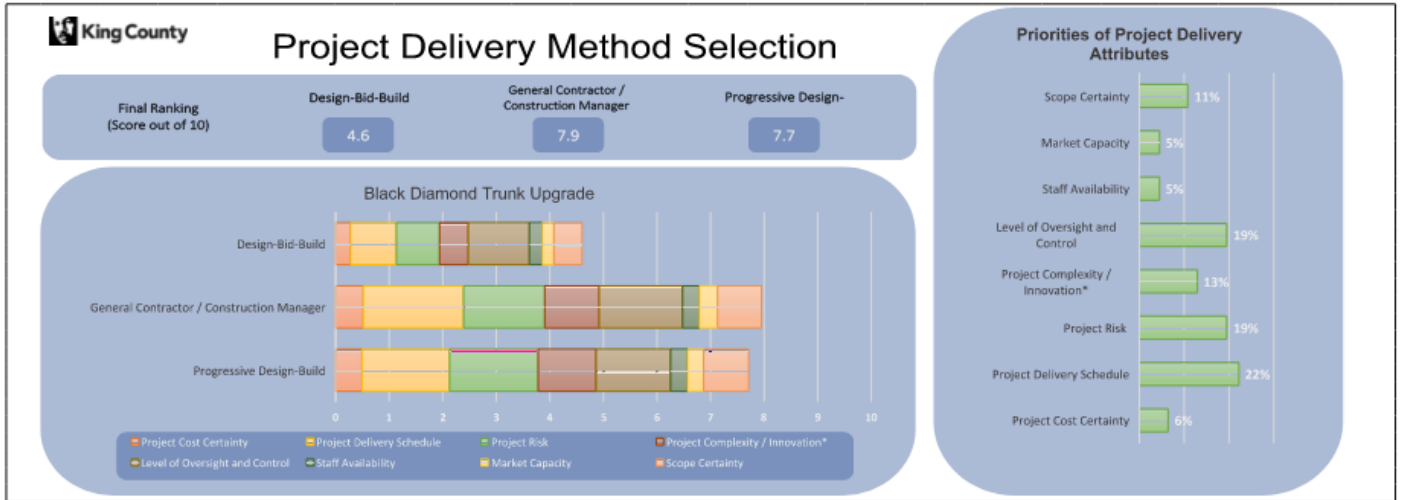
Priority Hire Apprentice – 27%

Priority Hire Journey – 18%

3. Per item 4 of the application, please provide more information on the process, stage gate method, or other scoring criteria used by the agency's internal committee to determine that GC/CM is the optimal delivery method "type selection."

The County adopted an evaluation process to determine if projects are suitable for alternative delivery, which includes two-steps. Step 1 determines if alternative delivery is a feasible delivery method for the project. Step 2 evaluates Traditional Design-Bid-Build (DBB), Progressive Design-Build (PDB), and General Contractor/Construction Manager (GC/CM) delivery methods to

determine the best or optimal delivery method for the project using the following eight criteria: Scope Certainty, Market Capacity, Staff Availability, Level of Oversight and Control, Project Complexity/Innovation, Project Risk, Project Delivery Schedule, and Project Cost Certainty. GC/CM was rated more highly in four out of eight of the criteria with a total rating of 7.9 (GC/CM) over 7.7 (PDB) and 4.6 (DBB).



Priority of Project Delivery Attributes	Weight	Weighted Average Group Rating		
		DBB	GC/CM	PDB
Scope Certainty	11%	0.53	0.83	0.86
Market Capacity	5%	0.25	0.39	0.34
Staff Availability	5%	0.28	0.36	0.36
Level of Oversight and Control	19%	1.11	1.52	1.36
Project Complexity / Innovation	13%	0.54	1.02	1.09
Project Risk	19%	0.79	1.48	1.62
Project Delivery Schedule	22%	0.85	1.85	1.62
Project Cost Certainty	6%	0.26	0.48	0.46
Total		4.61	7.94	7.70

Utilizing the two-step process noted above, GC/CM scored more highly than PDB in the areas of Level of Oversight and Control, Project Delivery Schedule, and Project Cost Certainty based on rankings from the County evaluation team. All three of these areas are critical to the successful completion of the Black Diamond Upgrade project within the available construction schedule.