

SPOKANE PUBLIC LIBRARY GC/CM PROJECT

1. Will SPL proceed with GC/CM selection if the bond election is not successful? (3.B. Funding) If so what funds would be available for the GC/CM services?

Response: The bond passed on November 06, 2018.

2. What scheduling complexities are presented by the adjacent facilities? (5a. Complex Phasing and Scheduling)

Response: The project is located adjacent to all the following which will create scheduling difficulties as well as logistical issues for deliveries, parking and all project functions. With all of the traffic and pedestrians associated with all of the entities listed below the use of the GC/CM will provide great benefit to the owner in their planning. It is not just the use of the library but taking into account all of the entities usage to coordinate and plan deliveries, construction and contractor parking.

- i. City of Spokane Shadle Park Aquatic Center (busiest in the city)
- ii. City of Spokane Shadle Park
- iii. Spokane Public Schools Shadle Park High School
- iv. Shadle Park shopping center with Walmart, Safeway and many other businesses which are constantly full
- v. Wellesley Ave. which is a top 3 East/West arterials in the City of Spokane

3. How would having GC/CM involvement increase subcontractor bidding? (5b. Involvement of GC/CM) What has been the experience or feedback from the subcontracting community to support this statement?

Response: Currently the construction market in the Spokane area is extremely busy and contractors as well as sub-contractors are looking for the best projects to invest their time. When given the choice they would rather bid a project to a general contractor which has an excellent reputation for treating firms fairly. Having the GC/CM involved early on it helps to increase schedule certainty which sub-contractors favor in any market. We have asked the contracting community and they have told us they get better quality coverage with GC/CM projects than design bid build.

4. What aspects of the GC/CM selection process provides low barriers to entry for firms? (6a. Public Benefit)

Response: The GC/CM process, by its intended nature, includes some level of selectivity to better ensure the retention of a more qualified general contractor. That is embedded in the statutory requirements. But OAC always attempts to recruit new firms to participate in the process who have not been selected as a GC/CM before, and we will be reaching out to contractors that have not previously performed GC/CM work. The scoring matrix will weigh overall firm experience and past performance more than GC/CM-specific experience, thus increasing the odds of lowering barriers and obtaining a contractor that is new to GC/CM.

5. Organization (7. Public Body Qualifications)

- a. Two different bodies – Spokane Public Libraries and City of Spokane – are shown on the organization chart. What will be the role of the City of Spokane including Kyle Twohig in project decisions?

Response: The City of Spokane Libraries is the owner of the project and using the experience of the City of Spokane to add the project management and delivery expertise to the team. Mr. Chanse and Mr. O'Malley will be responsible for the programming of the spaces and will have the ultimate authority for project decisions. Mr. Twohig brings years of construction and GC/CM experience to the team in an advisory capacity.

- b. The Project Manager (Andrew Staples) is shown as being part of both Spokane Public Libraries and City of Spokane. Please explain how he will report to and represent both bodies.

Response: Mr. Staples works directly for the City of Spokane and will be operating as the integrator for the Libraries on this project. This is a Spokane Library bond project, but they will focus on programming, staffing and patrons during the design and construction. Mr. Staples will focus on taking their vision and plan and sharing that with the GC/CM for planning and coordination.

- c. Your organization chart between this Shadle Project and Downtown project are noting the same team with Jeff being 100% on both projects and Damon being 75% on each project. Please explain how the management and oversight role is going to occur. In addition, at 100% commitment are there any other projects/responsibilities impacting the proposed commitment?

Response: No, it is just being available for the client and not necessarily being there 100% of the time.

- d. Jeff Jurgenson is shown as "100% GC/CM"

- i. Please explain his time commitment in each of the phases of the project (*selection, design, construction*)

Response: The percentages indicate the amount of time that each individual will have available to the Spokane Public Libraries projects during the noted phases, as opposed to the amount of time that will actually be devoted by that person to each individual project. Neither project requires full time presence by Mr. Jurgensen, nor 75% presence by Mr. Gardella. But OAC is committed to having these individuals available to the extent required by the projects. We are committed to being available to the owner as required when required. Regular meetings will be set with the owner for project planning discussions.

- ii. Please explain how his commitment will be balanced with other current and proposed project commitments (*he is also listed as 100% in the other SPL application*)

Response: See above.

- e. Project Team – Damon Gardella

- i. Please explain how his commitment will be balanced with other current and proposed project commitments. He is also listed as 25% GC/CM and 75% construction in the other SPL application

Response: Mr. Gardella will be working alongside the team during the design and GMP negotiation to gain the experience of being involved. He currently is finishing up two GC/CM projects with the Mead School District and has worked on several alternative delivery projects while with Centennial Construction. He will be available as required and requested by the owner as is Mr. Jurgensen.

- ii. Please describe his experience specifically related to GC/CM, or how he will be supported in GC/CM process.

Response: Damon is currently the project manager for Mead School District on the Northwood Middle School and Midway Elementary School GC/CM projects. He will be a part of all the pre GMP portions of the project for the experience as well as the construction side however, has a great experience level with the construction side.

6. Organizational Controls & Planned GC/CM Process

- a. The application indicates that the same project controls and processes will be utilized. Please explain or summarize the referenced controls and processes and which projects.

Response: The city of Spokane is currently working on two heavy civil GC/CM Combined Sewer Overflow projects and has completed a Design Build maintenance facility as well. They will be using the lessons learned from these projects as well as OAC lessons learned from other alternative delivery projects. It is crucial to make sure the cost matrix and the RFQ and RFP match the AIA agreement perfectly so there are not discrepancies. We will make sure to include all schedule and cost reporting requirements and get them identified in the selection process, so the teams are aware of them.

- b. The application notes an “*open selection process*” will be used to promote competition. Will there be differences or enhancements to RCW 39.10 processes?

Response: OAC has never placed a high value on the need for experience with RCW 39.10 but more on the experience with negotiated contracts as well as repeat clients for contractors. This proves they understand customer service and we are looking for the fit of their team with our team and what steps they will take to understand us and our values now.

- c. How will qualifications and value-based selection approaches be achieved? (3. *Fee and Specified General Conditions*) Will there be any unique aspects to the selection process beyond that specified in RCW 39.10?

Response: We have a cost matrix that is issued to all RFP recipients which has columns for COW, NSS, SGC, Fee, PCS and Owner, which shows the cost items assigned to each piece of the work. This keeps the respondents all looking at the cost items the same. We also plan on making the score for the Fee Proposals worth only 10% of the selection total. We want to select the best team for the owner and the project and understand what that team will cost us. The market will keep them competitive.